

Strategic Plan 2024 June 21, 2024 SPAC Meeting

ILLINOIS SENTENCING POLICY ADVISORY COUNCIL



spac.illinois.gov



spac.illinois.gov 2

Table of **Contents**



PURPOSE



BACKGROUND



VISION AND MISSION



GOALS AND STRATEGIC OBJECTIVES



QUESTIONS

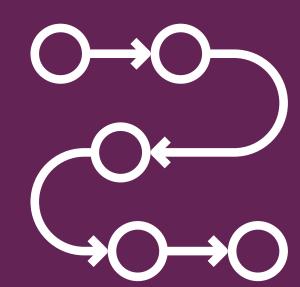




ILLINOIS SENTENCING POLICY ADVISORY COUNCIL

Purpose of Strategic Plan

- SPAC has been in existence for almost 15 years
- It is time to develop a strategic plan to guide us for the next 15 years - and beyond
- The goals and strategies identified in the plan will ensure the sustainability of SPAC for decades to come





Background

In 2009, with the enactment of PA 096-0711, the Illinois Sentencing Policy Advisory Council (SPAC) was established to collect, analyze, and present data from all areas of the criminal justice system to fully comprehend the implications of sentencing policy decisions. SPAC offers policymakers reliable data and analysis for informed, evidence-based public safety policy

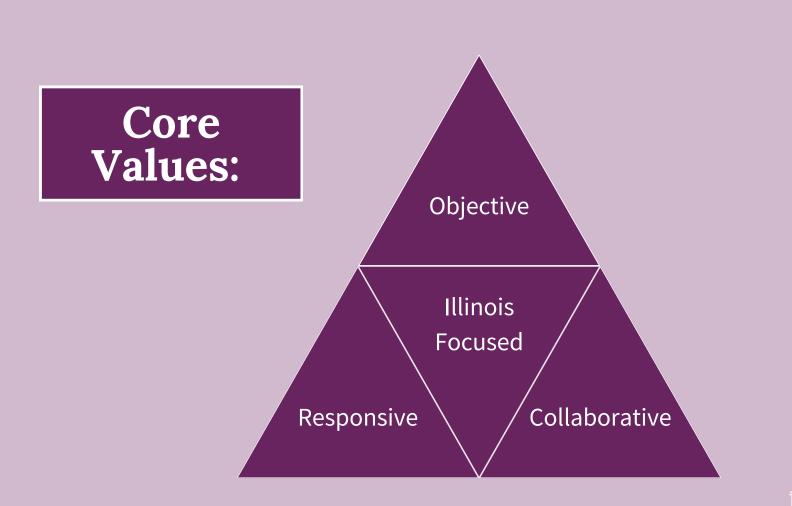
SPAC is an independent and non-partisan sentencing commission that provides guidance on sentencing policies in Illinois. The 23-person council comprises of a wide range of criminal justice experts, including, judges, prosecutors, defense attorneys, community representatives, and victims of violent crimes. The council participates in educational efforts, stakeholder meetings, and public forums to facilitate communication and understanding among the various stakeholders involved in sentencing decisions. Researchers and council members review resource needs across the criminal justice system and assess the effectiveness of current sentencing policies and practices.



SWOT Analysis

Strengths	Weaknesses
Opportunities	Threats

spac.illinois.gov 5



Vision and Mission



Vision

We believe that lawmakers and stakeholders of Illinois should use reliable data and non-partisan policy analysis when making decisions about sentencing and corrections policies. Doing so when developing sentencing and corrections legislation and policies will promote a fair, consistent, and effective criminal justice system for our state.

Mission

We provide reliable data, research, and policy analysis to lawmakers and criminal justice stakeholders to inform decisions related to developing sentencing and corrections legislation and policies.



ILLINOIS SENTENCING POLICY ADVISORY COUNCIL





RESPONSIVE

We respond to requests and feedback from stakeholders, lawmakers, and the public. and we adapt as methodologies and access to data evolves.



ILLINOIS-FOCUSED

We provide data, research, and analysis specific to the policies, priorities, and infrastructure of Illinois.



COLLABORATIVE

We build strong and cooperative relationships with lawmakers, criminal justice stakeholders, and the public.



OBJECTIVE

We provide data, research, and policy analysis that is non-partisan and does not align with or advance a political party or policy objective.





- Goal #1: Reinforce the infrastructure of SPAC to ensure sustainability.
- Goal #2: Evaluate and, as applicable, improve existing reports and publications.
- Goal #3: Revise and update cost-benefit analysis and other analyses used to measure criminal justice system costs and correctional resources.
- **Goal #4**: Expand the policy team to provide policy analysis equal to the research analysis and data we provide, including developing policy reports and other deliverables.
- Goal #5: Reinforce data sources and access to data to ensure we can keep providing our existing reports and analysis and expand our reports and analysis.



spac.illinois.gov 9

Goal #1: Reinforce the infrastructure of SPAC to ensure sustainability.

Strategic Objectives:

- Develop and implement project management system (1 year)
- Write the SPAC operating manual (1 year)

ILLINOIS SENTENCING POLICY ADVISORY COUNCIL

- Work with lawmakers to proportionately grow the budget (1-3 years)
- Develop and implement a pay plan to ensure staff are paid a competitive and fair salary (1-5 years)
- Update the backend of the website (1-3 years)
- Establish a listsery to regularly communicate and share updates with stakeholders (1-5 years)



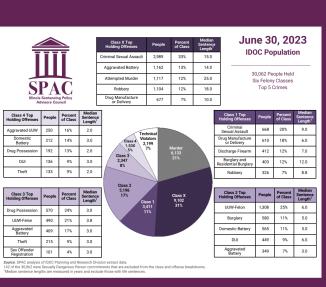
∭ spac.illinois.gov 10

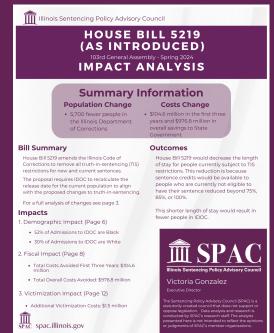
ILLINOIS SENTENCING POLICY ADVISORY COUNCIL

Goal #2: : Evaluate and, as applicable, improve existing reports and publications.

Strategic Objectives:

- Develop one-pagers/infographics (1 year)
- Redesign Impact Statements (1-2 years)
- Improve the front-end of the website (1-2 years)
- Develop a process for soliciting feedback from the Council and stakeholders (1-5 years)
- Develop a publishing calendar for reports (1-5 years)







ILLINOIS SENTENCING POLICY ADVISORY COUNCIL

Goal #3: Revise and update cost-benefit analysis and other analyses used to measure criminal justice system costs and correctional resources.

Strategic Objectives:

- Revise the methodology for and/or update the costs associated with sentencing policies and the benefits we hope to get from those costs (1-4 years)
- Revise the methodology for victimization costs and update estimates using new cost research (1-2 years)
- Revise the methodology for analyzing and making recommendations related to corrections costs (1-5 years)
- Revise the methodology for calculating jail costs and update cost estimates (1-5 years)



Goal #5: Reinforce data sources and access to data to ensure we can keep

providing our existing reports and analysis and expand our reports and analysis.

Goal #4: Expand the policy team to provide policy analysis equal to the research analysis and data we provide, including developing policy reports and other deliverables.

Strategic Objectives:

- Reorganize the agency into policy team and a research team (1-3 years)
- Add a researcher to the policy team (1-3 years)
- Develop and strengthen the "Policy Outcome" section in Impact Statements (1-3 years)
- Develop and publish "Historical Context" papers/resources (1-5 years)

ILLINOIS





Questions?

Victoria.Gonzalez@illinois.gov



spac.illinois.gov



The Sentencing Policy Advisory Council (SPAC) is Illinois' non-partisan,



Strategic Objectives:

- Evaluate existing data sources and develop a plan to reinforce and/or revise how data is collected, stored, analyzed (1-5 years)
- Add an IT/data manager if needed (1-10 years)
- Expand the collection of clerk data, probation data, and electronic docket access (1-10 years)











independent sentencing commission

